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LTG LARRY J. DODGEN

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Thank you for the opportunity to appear before this distinguished committee and for your ongoing support of our Army including our efforts in Space. Today, I appear before this committee as the Army proponent for Space and consider it a privilege to be among these distinguished panel members as a joint advocate of a well-trained Space cadre.

As you know, in 2001, the Space Commission unanimously concluded that the security and well being of the United States, its allies and friends depended on the nation's ability to operate in Space. The Army recognized this need in 1998 when it established Functional Area (FA) 40 — Space Operations within our commissioned officer corps.

In operations in Afghanistan and Iraq, Army Space Support Teams have performed admirably. Over the past year, we have gone from Space teams that augment and support deployable units to organic Army Space Support Teams that are embedded within Divisions — the 3rd Infantry Division was the benefactor of the initial organic team. In the next few years we foresee additional Divisions (UEXs) being embedded with Army Space Support Teams as the Army continues to transform. This is great news for the Space Cadre and the joint warfighter.

In order to comply with Department of Defense direction and General Accounting Office recommendations, the Army directed my command to use the Force Management Analysis Review process, known as the FORMAL, to establish and maintain a professional Space cadre.

The Army Space Cadre FORMAL is comprised of four phases. The first phase, which we are presently in, will establish an Army-unique definition for the Army Space Cadre. Second, the FORMAL will analyze force structure to identify Space cadre roles, missions, organizations, and personnel. Third, the eight personnel life cycle management functions envisioned for the Army Space Cadre will be reviewed and incorporated into Army policies. Finally, all necessary combat development elements such as doctrine, organization structure, training and leadership development will be built for the Army Space Cadre end-state strategy.

The FORMAL will result in a strategy to develop and maintain a core of highly trained professionals that fully support our Nation's Warfighters.

As we develop the Space Cadre, the Army recognizes education and training are critical for success. Accordingly, training courses have been developed for the FA40 students. The students are trained in such areas as the planning of Space operations, analyzing friendly and enemy force Space capabilities and limitations, and determining the impact of weather on Space and terrestrial operations in support of a joint force commander.

The Army is also actively participating in the development of new joint courses that will be offered by the U.S. Air Force Space Operations School. For example, the Army is working with the Air Force to develop a training course that will provide senior Space operators with a strategic-level focus of Space operations and a 12-week mission area specific series of courses. These courses will produce technically proficient officers that will work hand-in-hand with operational counterparts in the mission areas of navigation warfare, missile warning, and Space control. Joint educational endeavors will continue to evolve as formal training at the National Security Space Institute (NSSI) will soon become a reality. We enthusiastically look to the NSSI endeavor as the ultimate high ground training institute that will meet the education and training requirements of the Army's maturing Space cadre.

Mr. Chairman, the future of the Army's professional Space Cadre is an exciting one as it continues to evolve and grow. The Army's Space Cadre Strategy developed through the FORMAL process will be in full compliance with Congressional intent, DoD Executive Agent directives, and GAO recommendations. As we move forward with our sister services, the Army is determined to ensure DoD remains at the forefront of Space developments.