



USASMDC/ARSTRAT

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FEATURES



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IN FIRST PERSON

John W. Davis
Counter
Intelligence
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ROME FADED AS

ETHICS DIED

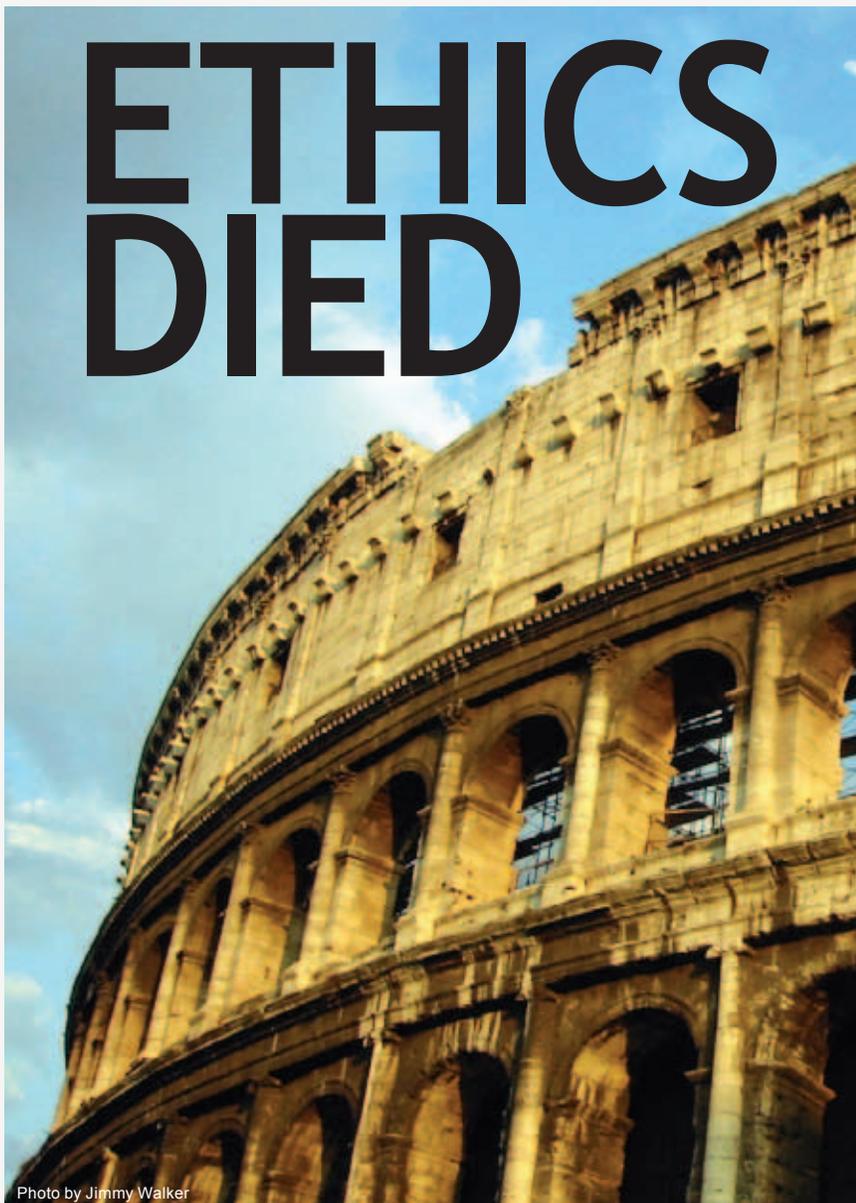


Photo by Jimmy Walker

24F

How did Rome, which once civilized the Earth, come to such an end?

All speak today of ethics as we do of heaven, as something desirable, but not something real or tangible. We would do well to reconsider. I speak of how ethics determine our fate. The fate of a great empire haunted me when I reflected recently on the ancient Romans. I imagine they, too, believed themselves invincible, but their choices taught them a bitter lesson.

I could not help but be awestruck by the titanic Roman Colosseum. A brooding stone hulk, it dominates the Roman horizon. It is a wonder even today, almost 2,000 years after its construction. A visitor would do well to pause here, at this vast, dead ruin, and consider the end of societies.

We hear much said today about ethics. Ethics in warfare is offered at the U.S. Military Academy at West Point. Scandals remove not only teachers, ministers, and captains of industry, but also government and contracting officials as well.

Questionable ethics are pervasive. American civil servants must sign ethics statements; one's word is no longer a bond. We yearn for a remedy, yet the fabric of our nation continues to unravel. Why? Such thoughts crossed my mind as I looked out over the Colosseum's broken chambers, which once held fierce animals and their human victims.

How did Rome, which once civilized the Earth, come to such an end? That whole society, represented by this giant edifice, is gone. I wondered why.

The Roman society that spread throughout the world idealized character.

It valued and practiced virtues known even then as peculiar to Rome.

In an essay written about 98 B.C., a Palestinian Jew honored Roman virtues:

"Romans were brave, loyal to their allies, forthright, and without deception. Roman justice was clear and swift. Yet with all this, none of them wore purple or put on a crown as a display of grandeur. They made themselves a Senate house ... deliberating on all that concerned the people and their well being ... and there was no envy or jealousy among them."

Thus a foreigner described republican Rome.

It was a coherent society. Each citizen was honor-bound to do his duties of public service and civil defense. Each tried to behave in the Roman character: to strive for the ideal of the pragmatic, fair, and well-balanced citizen. Cincinnatus, a farmer, was called to join his fellow citizens as a soldier to defend Rome from invasion. He left his plow, served and returned, his duty done. The American Minutemen of our Revolutionary War used him as their model of the citizen-soldier. Paul of

Tarsus, a Roman citizen, demanded his right to Roman justice in preference to the arbitrariness of other lands. There was no need to teach a Roman duty, honor, and country, for such ethical concepts were his everyday life. It was when these common beliefs failed that Rome did, too.

Two Roman legions were annihilated to a man by barbarians in distant, trackless Teutoberg Forest, in what is now Germany. With this disaster, a germ of trouble began. Truths, which inspired Romans to act beyond the call of duty itself, began to fade. Service to the country was no longer considered necessary for pampered, wealthy Roman youths. Rather, the army came to consist of hired foreigners, who worked for pay, not the service of Rome. Virtues that once bound society together became laughable to cynical politicians and profane writers. Even the republic disappeared, and decadent emperors appeared. Virtue was no longer pursued. In its place was substituted the pursuit of pleasure.

The Colosseum was built to satisfy demands for ever more bizarre entertainment. When blood spectacles of gladiators and mass combat no longer thrilled, beasts devouring humans did. Soon, decadent, jaded Romans demanded more. Young slaves were drowned in an artificial lake. Performers were murdered by surprise as they acted. Even whole populations of defenseless Christians and Jews were massacred by perverse methods of crucifixion to amuse Rome. Romans could no longer be shocked.

Salvian, a wise observer, mourned the death of the old ways as he said of his countrymen: "(S)omething still remained to them of their property, but nothing of their character. They reclined at feasts, forgetful of their honor, forgetting justice, forgetting their faith and the name they bore. If my human frailty permitted, I should wish to shout beyond my strength, to make my voice ring through the whole world:

"Be ashamed, ye Roman people everywhere, be ashamed of the lives you lead. Let no one think or persuade himself otherwise—it is our vicious lives alone that have conquered us."

The Colosseum, that vast memorial to folly, stands forever so that what brought Rome down can never be hidden. It proves that a good society survives only by seeking a higher ethic.

Where once Rome was a model of virtue that the world admired, it had become a culture of death. In the quiet of the great Colosseum, I could imagine the whisper of Fate warning us today.



SIGNAL SENIOR ENLISTED LEADERSHIP SEEK SPACE SOLDIERS' INPUT

Story & Photos by DJ Montoya,
1st Space Brigade Public Affairs

PETERSON AIR FORCE BASE, Colo.—The senior enlisted leader of the Army Signal Corps turned for advice to the Soldier “signaliers” of the U.S. Army Space and Missile Defense Command/Army Forces Strategic Command during a visit Oct. 24-26.

CSM Ron Pflieger, regimental command sergeant major for the U.S. Army Signal Center of Excellence at Fort Gordon, Ga., spoke to Soldiers of the 53rd Signal Battalion, 1st Space Brigade in Colorado Springs.

At the time, Pflieger had been on the job only 90 days and already was making changes. “We are taking the Signal Corps in a different direction,” he stated.

“When you look across at what the Army asks the Signal Corps to do right now, based on our strength, the way our equipment is laid out, and the way we are designed, we can only support 34 percent of that requirement. In anybody’s eyes that is a non-starter.”

The answer, according to Pflieger, is micro-cyber. “Basically this is a re-look as to how we want to train, procure, and use equipment. You have got to give us some feedback. We don’t want to change the Signal Corps in a vacuum. We need ideas from you guys out there in the field.”

Accompanying Pflieger were CSM Gerald Williams of 9th Signal Command (Army), U.S. Army Network Enterprise Technology Command, and SGM Nathaniel Hatchett from the 15th Regimental Signal Brigade at Fort Gordon.

The visit, sponsored by the 1st Space Brigade, covered briefs and tours of USASMDC/ARSTRAT’s Directorate of

Training and Doctrine and the 1st Space Brigade. The highlight of the visit was a luncheon and meeting with Soldiers at the Peterson Club.

Williams addressed the Soldiers by adding, “You as Soldiers (signaliers) represent every member of your regiment, and you need to be the best damn Soldier that they have ever seen. I challenge each and every one of you not to ‘drag your duffle bag’ as you go through the required series of training and certifications in your field. The things you do in Space impact the freedoms that we share each and every day as American citizens.

“Our Army is downsizing; you all know that. But I will tell you your mission here in Army Space and Missile Defense Command is increasing tremendously. So never take light of what you bring to the table as an individual.

“Nothing that they do here in SMDC/ARSTRAT can be successful if they cannot connect to the network. They can talk about us, but they cannot talk without us. And you guys are the backbone to allow the mission of SMDC/ARSTRAT to be successful.”

After the group departed, CSM Marcus Campbell from the 53rd Signal Battalion reflected on the visit. “The Soldiers of this command are charged with an awesome responsibility. It was good to see the senior enlisted leadership of the Space and Missile Defense Command and the Signal Corps work together to enhance our ability to train the Soldiers of the 1st Space Brigade.”

STED INPUT



FAR LEFT Senior Signal Corps enlisted members address U.S. Army Space and Missile Defense Command/ Army Forces Strategic Command Soldiers on upcoming changes in the Signal Corps and the vital role they bring to the Army's Space mission.

RIGHT CSM Gerald Williams from 9th Signal Command (Army), Network Enterprise Technology Command, urges 53rd Signal Battalion Soldiers to set the standard for the regiment they represent.

BOTTOM CSM Ron Pflieger, regimental command sergeant major, U.S. Army Signal Center of Excellence, gives the low-down on changes coming in the Signal Corps to Soldiers of the U.S. Army Space and Missile Defense Command/Army Forces Strategic Command Soldiers on Oct. 25.



Kwajalein residents (from left) Cynthia Rivera, Ray Drefus, and Connie Greene pay their respects during the national anthem Nov. 11 at the U.S. Army Kwajalein Atoll Veterans Day ceremony.



KWAJALEIN CEREMONY

Honors Multinational Service

Story and photo by Sheila Gideon, USAKA/RTS Public Affairs

U.S. ARMY KWAJALEIN ATOLL, Republic of the Marshall Islands—Living on an island where a battle was fought and lives were sacrificed makes Veterans Day on Kwajalein quite special. It is a time to remember and honor veterans, past and present, who have and continue to sacrifice in service to the United States.

At U.S. Army Kwajalein Atoll's ceremony Nov. 11, MAJ Stephen Parrish welcomed veterans and distinguished guests. He briefly spoke of how Veterans Day originally was coined Armistice Day, marking the date World War I ended. It was changed in 1954 to honor veterans of all wars.

Acting commander LTC Christopher Mills said, "Today is the day that gives us time to remember all veterans that have served, who we can thank for the current freedoms we continue to celebrate today. It's not just U.S. citizens who place their lives on the line for our country; we as Soldiers have the privilege to serve alongside soldiers of many other nations as well. Among our audience are Families of U.S. service members from the Marshall Islands who place themselves in harm's way in defense of our country. We are honored to have you here today." Mills then introduced Martha Campbell, the U.S. ambassador to the Marshall Islands.

"I am very proud and honored to be speaking to you today," Campbell said, "particularly on this auspicious Veterans Day, 11-11-11."

Campbell noted that Veterans Day is celebrated not on the anniversary of a great battle,

but when war ended and peace was restored. She said it was hard to imagine on such a beautiful day what Kwajalein must have been like in January 1944, during the bombardment of Kwajalein and Roi-Namur by land, air, and sea. At the end of Operation Flintlock, 500 U.S. forces had lost their lives.

"Since the liberation of the Marshall Islands, this country has continued a special and unique relationship with the United States," Campbell said. "The people of the Marshall Islands have contributed to U.S. military efforts and global security in many ways."

Alex Burnley, Thomas Greene, Hannah Finley, and Isaiah Parrish, members of Kwajalein Boy and Girl Scout troops, came forward to hand off the wreaths for the Laying of Wreaths ceremony. The ceremony honors fallen comrades, those who answered their nation's call and literally gave all. Campbell and Mills joined Lisa Marks of American Legion Post 44 and Amy LaCost, representing the post's auxiliary, to place wreaths at the base of the Operation Flintlock memorial and in front of the U.S. national colors, the colors of the Republic of the Marshall Islands, and the 2nd Raider Battalion memorial.

Parrish finished the ceremony asking everyone to "humbly thank our veterans for answering the call to duty, especially those who fought and died here in the Marshall Islands. Let us never forget."

The American Legion Post 44 rifle squad fired a three-volley salute on the hill while high school senior Alex Shotts played "Taps."

VETERANS HOW

HONORED



ALABAMA PARADE

Inspires with Red, White, and Blue

LTG Richard P. Formica, commanding general, U.S. Army Space and Missile Defense Command/Army Forces Strategic Command, thanks participants for being in the Veterans Day parade Nov. 11 in Huntsville, Ala.

Photo by Dottie White

By Kari Hawkins, Redstone Rocket, and Dottie White, USASMDC/ARSTRAT Public Affairs

HUNTSVILLE, Ala.—LTG Richard Formica didn't stay on the reviewing stand for very long.

As soon as the color guard leading the Veterans Day parade began its march in front of the reviewing stand, Formica jumped down from his designated spot as the parade reviewing officer so he could be up front and center.

For the next two hours, he waved, encouraged, saluted, and expressed his sheer delight to the event's participants, saying "Thank you for being in the parade!" "Thank you for your service!" and "Thanks for sharing your Soldier with us!" When it was possible, he even shook hands and gave hugs.

It was a rare expression from a three-star general, but one that everyone enjoyed. "It's good to honor those who honor us," said Formica, commander of U.S. Army Space and Missile Defense Command/Army Forces Strategic Command. "These people took the time to come honor our veterans. The least I can do is greet them and recognize their contributions."

The general's excitement never waned, even though he was charged with reviewing more than 150 entries and 500 individual pieces. As bands, military hardware, Scout troops, Junior ROTC units, Cahaba Shriners, antique car owners, and many other entries passed by, Formica made sure they knew he appreciated their effort.

"This is unbelievable," Formica said of his first Huntsville Veterans Day parade. "This is a noble and enthusiastic tribute to our veterans, to those who serve and who have served. This was

huge, and it was well-attended and truly honored our veterans."

Veterans Day committee chairman Joe Fitzgerald was impressed with the turnout for the parade. There was a fear that a three-day weekend would find many people out of town. But just the reverse happened, with thousands of spectators flooding downtown Huntsville for the parade.

A new Huntsville-Madison County Veterans Memorial was dedicated prior to the parade in downtown Huntsville's Veterans Park. USASMDC/ARSTRAT leadership and employees participated in the opening ceremony and ribbon cutting.

Formica gave remarks during the ceremony, stating the memorial is "a fitting tribute to our veterans, who are visible reminders in our communities of duty, sacrifice, patriotism, and our nation's enduring commitment to its values." He and CSM Larry Turner also helped cut the ribbon.

The memorial displays the names of 367 local veterans who made the ultimate sacrifice. More than 500 people attended the dedication ceremony.

"It's terrific. It brings tears to your eyes," Korean War veteran Jerry Tepper said as he visited the memorial.

Tepper and his wife, Barbara, a Marshall Space Flight Center contractor, attend the Veterans Day parade every year. This year they came early for the memorial dedication.

"I'm a veteran, and I want to be part of this," said Tepper, who has to use a wheelchair to get around. "It's a beautiful day for a patriotic parade. The day has been beautiful and inspiring."

VETERANS HONORED

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COLORADO PARADE Inspires with the Flight of the Flags

“ Our forward deployed and forward positioned Soldiers were not able to march down the parade route, but believe me when I share that they were with us in spirit, and appreciated by those in attendance. It is an honor to lead such a patriot formation as we marched downtown, but is a much greater honor for a commander to be included in such a magnificent formation of heroes.”

— COL Eric P. Henderson

ABOVE Prior to the start of the 2011 Colorado Springs Veterans Day parade, Cub Scouts sought out every military formation marching and passed out “Thank You for Your Service” cards. TOP RIGHT SFC Christopher Knoth joined a group of Air Force Personnel from Peterson and Schriever Air Force Bases in making up the Flight of the Flags. The theme for this year’s parade was Pearl Harbor - 70 years in Remembrance. BOTTOM RIGHT COL Eric P. Henderson, commander of the 1st Space Brigade, leads members of the Flight of Flags down Tejon Street as CSM Thomas Eagan, also from the 1st Space Brigade, keeps step with flag bearers. The group was composed of service members from the Army’s only Space brigade, Peterson Air Force Base, Schriever Air Force Base, and Fort Carson.

Photos by DJ Montoya



Gen. Gary L. North, commander, Pacific Air Forces, serves a Thanksgiving meal to members of Charlie Detachment, 1st Space Company at the Ginko Tree Dining facility on Osan Air Base, Korea.

GIVING THANKS OVERSEAS



Story and photo By Rachel L. Griffith, USASMDC/ARSTRAT Public Affairs

OSAN AIR BASE, Korea—The Joint Tactical Ground Station at Osan Air Base, Korea, Charlie Detachment, 1st Space Company, runs a 24-hour-a-day operation. Its in-theater early missile warning support mission never stops, even on Thanksgiving Day.

Usually the holidays are a time when airports are crowded so people can fly home to spend time with their families. This Thanksgiving the leadership team from the detachment's parent unit boarded a plane and came more than 5,000 miles to spend the holiday with Soldiers overseas. COL Eric P. Henderson, 1st Space Brigade commander, and CSM Thomas L. Eagan, brigade command sergeant major, flew in to enjoy a tradition known to many of those who wear the uniform, a holiday meal eaten in the local dining facility.

"I relish the opportunity to be in the company of Soldiers, particularly those Soldiers who more often than not are far away from their family during the holidays," said Henderson. "I want them to understand that they are appreciated by every level of this command, and that due to their diligence and vigilance, thousands of their fellow service members can enjoy their holiday in safety and security because the Soldiers of JTAGS are on watch."

The leadership team sat down for a Thanksgiving meal with more than two dozen detachment members.

The meal is the first holiday Eagan has spent with Soldiers of the U.S. Army Space and Missile Defense Command/Army Forces Strategic Command since he joined the command in August.

"There is no greater honor than spending the holiday in the company of Soldiers," Eagan said. "Coming here was the right thing to do, and there was nowhere else I would rather spend this Thanksgiving. These Soldiers work long hours to accomplish their mission. Coming here is just a small token of our appreciation for their selfless service and their commitment to the Army Values."

The mission at JTAGS is an important one and one that never rests. A trained and ready crew is always on watch.

"We are on a 24-hour-a-day mission here in Korea," said SPC Brandon Schoen, JTAGS operator. "We help provide the overall picture to the lower echelons in theater and make sure they are protected on a 24-hour basis against any incoming missiles, and of course working with elements in the contiguous United States."

While making personal sacrifices is nothing new as a Soldier—one of the Army Values is Selfless Service—the dedication level of these Soldiers doesn't go unnoticed by their leaders.

"It's really motivating to the Soldiers to see their leadership giving up their holiday and time with their families, to fly overseas to spend the time with them," said SFC Christopher L. Barber, C detachment non-commissioned officer in charge. "The Soldiers get a sense of how important their mission is over here, and it re-energizes them. We have a tough mission, and we work a lot of long hours. A visit like this, especially on a holiday, will keep these Soldiers motivated to continue to serve."

PASSING AUTHORITY

Missile Defense Brigade Appoints New First Sergeant

By SGT Benjamin Crane, 100th Missile Defense Brigade Public Affairs

COLORADO SPRINGS, Colo.—The senior noncommissioned officers of the 100th Missile Defense Brigade passed the sword to a new enlisted leader during a Change of Responsibility ceremony Oct. 18.

MSG Robert Cunningham was appointed to first sergeant before he was passed the sword signifying his new responsibility as the first sergeant of the 100th brigade.

“I’d like to first express my humble gratitude for being given the opportunity to serve you as your new first sergeant,” said Cunningham. “It will be my passion to ensure all Soldiers will receive quality leadership, training, and mentorship within all levels of the brigade.”

Passing the responsibility to him was 1SG William Ray, who served as first sergeant for four years and will be moving into the unit’s operations section.

“When you’re a first sergeant, you guys are my children. I worry about you, I try to do everything I can to make you succeed,” said Ray, addressing the brigade.

During the ceremony, the leaders spoke to Soldiers about the work they have done as a unit and how all leaders will do their part to make sure the transition is smooth.

CPT William Shanahan, the Headquarters and Headquarters Battery commander, talked about the impact Ray made on him over the last four years and his contributions.

“I can honestly say that he made every decision with the best interest of the battery in mind and always thought about the battery first,” said Shanahan.

“He’s taught me a lot, and I’ll miss him.”

Shanahan also advised the noncommissioned officers to heed Ray’s example.

“NCOs, I would encourage you to follow his example and always think of what’s best for the battery, the unit, or the Army,” he said.

But as one man leaves his leadership role, the next one has to keep it going. Cunningham laid out his plans and expectations while addressing his new charges.

“I will provide the total success through NCODP (noncommissioned officers development program) and all categories of training,” he said. “I expect NCOs to be the example, know their Soldiers, and train them. Do what is expected as a leader, to include implied tasks. I expect all Soldiers to live the Army Values and the Warrior Ethos and to instill them in your subordinates and peers alike.”

Cunningham also challenged leaders to take care of the brigade as a whole, not as individuals, and to take the Army Values to heart. He closed with a message for the Soldiers to take home with them.

“I realize there are many expectations in place, set and improved by the previous leadership,” Cunningham said. “I hope to meet and exceed those expectations. Once again, I would like to thank those in attendance for your service to this great nation and the opportunity to serve you. Go home and thank your Families. For they are the backbone of the Soldiers, as NCOs are the backbone of the Army.”



CPT William Shanahan, Headquarters and Headquarters Battery commander, 100th Missile Defense Brigade right, promotes 1SG Robert Cunningham during the Change of Responsibility ceremony. Photo by SSG Clay Mullins, 100th Missile Defense Brigade



CSM Russell Hamilton of the 100th Missile Defense Brigade shakes 1SG William Ray's hand and shares a word of congratulations for a job well done after the brigade's Change of Responsibility ceremony. 1SG Robert Cunningham succeeded Ray during the ceremony. Photo by SSG Clay Mullins, 100th Missile Defense Brigade



NANOSATELLITE MARKS ARMY'S RETURN TO SPACE

By John Cummings, USASMDC/ARSTRAT Public Affairs

REDSTONE ARSENAL, Ala.—The first U.S. Army-built satellite in more than 50 years completed its mission in mid-January 2011 as it succumbed to the Earth's gravity and burned up during reentry.

The Space and Missile Defense Command-Operational Nanosatellite Effect (SMDC-ONE) was launched Dec. 8, 2010, as a secondary payload on a Falcon 9 two-stage booster, a Space Exploration Technologies, or SpaceX, launch vehicle. The U.S. Army Space and Missile Defense Command/Army Forces Strategic Command is the Army lead for the SMDC-ONE nanosatellite program.

SMDC-ONE remained in orbit 35 days, slightly beyond the original projection of 26 to 34 days. It provided a large amount of data to review and build upon for the Army nanosatellite program.

"This satellite has wildly exceeded my expectations," said John London, nanosatellite technology

manager at the USASMDC/ARSTRAT Technology Center in Huntsville, Ala. "We achieved our mission goals and began achieving our 'stretch' goals for the flight."

The primary objective of the maiden flight was over-the-horizon communications between unattended ground sensors. The data was from sensors identical to what U.S. Soldiers currently use.

With ground stations a straight-line distance of more than 1,000 miles apart in Huntsville and Colorado Springs, Colo., the satellite made multiple passes over each ground station daily. Most of the passes were useful and allowed for the transfer of text and image files.

The SMDC-ONE nanosatellite is approximately 10 inches long and consists of three, three-inch cubes weighing about 10 pounds.

The first Army-built satellite in more than 50 years, the SMDC-ONE nanosatellite, is launched aboard the SpaceX Falcon 9. Photo courtesy of collectSPACE

ARMY SPACE TEAM GUIDES MARINES IN AFGHAN PROJECT



Story and Photo by DJ Montoya, 1st Space Brigade Public Affairs

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PETERSON AIR FORCE BASE, Colo.—Soldiers from the 117th Space Battalion (Colorado Army National Guard), 1st Space Brigade, were recognized for their contributions to a Marine Corps development project in Afghanistan during a welcome-home ceremony Aug. 19.

MAJ Brad E. Rhodes, 1LT Steven B. Dunlap, SSG Timothy F. Kretsch, SPC Annie M. Acrea, SPC Johnathon D. Nunnali, and SPC Nathaniel D. Rogers are members of Army Space Support Team 22. They served in Afghanistan from November 2010 to August 2011.

LTC Jesse Morehouse, commander of the 117th Space Battalion, gave an example of the team's importance during its deployment.

"The Marines actually had a canal that they were paying to have built," said Morehouse. "They needed to inspect the work to make sure it was getting done to standard. Problem was sending out a group to inspect the canal was difficult and dangerous because of the bad guys on the ground."

Realizing the problem, the Army Space team educated the Marines on the fact they could get satellite images of the work from above and monitor progress without ever having to stand on the ground.

"It turns out taking picture from Space of a canal many miles long, you get a better feel for what has actually has been done than standing on the ground

next to a pile of dirt," Morehouse said. "They kept Soldiers from unnecessarily going into harm's way. This is one of the many things they did during their tour in-theater."

COL Eric P. Henderson, commander of the 1st Space Brigade, thanked the team by saying, "Major Rhodes, I'm proud of you for bringing your team home safely. The contributions your team has made, the products you have produced, the lives you have changed, not just for yourselves but for the people of Afghanistan and our coalition partners who stand shoulder to shoulder with us, reflect greatly on this command and the U.S. Army."

Rhodes relinquished the coin given to him for safekeeping in November 2010 back to the brigade commander. In a unit tradition, deployed Army Space support teams carry a coin with them for their entire tour, then return it for display in brigade headquarters.

Henderson presented each team member with the Army Commendation Medal for a job well done.

Army space support teams provide Space-based products and capabilities to Warfighters on the ground. The mission of the 117th Space Battalion is to plan, coordinate, integrate, synchronize, and execute global Space force enhancement operations and assigned state requirements in support of Army, joint, and combined forces and civil authorities.

COL Eric P. Henderson left receives the 1st Space Brigade mission coin from Army Space Support Team 22 leader MAJ Brad Rhodes, who kept the coin during a nine-month deployment in Afghanistan.

10 OCTOBER

LASER TEST FACILITY CHANGES HANDS

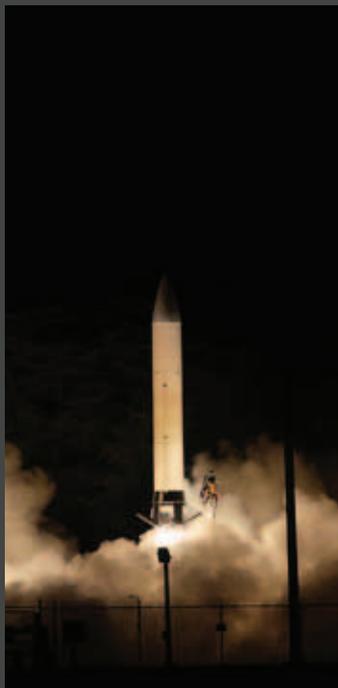
The U.S. Army Test and Evaluation Command took charge of the High Energy Laser Systems Test Facility at White Sands Missile Range, N.M., operated since 1990 by the U.S. Army Space and Missile Defense Command/Army Forces Strategic Command. The transfer is an effort to reduce overall overhead for Army laser test facilities while continuing to support customers. Programs conducted at the facility include the Tactical High Energy Laser program, Mobile Tactical High Energy Laser program, tracking and interception of rocket, artillery, and mortar projectiles in flight, and using a low-powered chemical laser to acquire and track a satellite. USASMDC/ARSTRAT will continue to conduct testing there, including the High Energy Laser Technology Demonstrator and Solid State Laser Testbed Experiment.

3,260 military and
Civilian students educated
in Space & Missile Defense



11 NOVEMBER

ARMY LAUNCHES ADVANCED HYPERSONIC WEAPON DEMONSTRATOR



In an event which lasted less than 30 minutes, USASMDC/ARSTRAT conducted the first test flight of the Advanced Hypersonic Weapon. The AHW, a first-of-its-kind glide vehicle designed to fly within the Earth's atmosphere at hypersonic speed and long range, was launched from the Pacific Missile Range Facility, Kauai, Hawaii, to U.S. Army Kwajalein Atoll, Marshall Islands. The Advanced Hypersonic Weapon Technology Demonstration is a cooperative effort within the Department of Defense to develop a conventional Prompt Global Strike capability. The program will advance state-of-the-art thermal protection materials, controls and communications, and internal thermal management schemes. In-flight environmental data collection will aid the understanding and modeling efforts for all Prompt Global Strike concepts, such as the Air Force's Conventional Strike Missile. Hypersonic flight is speeds of about 3,600 mph or higher.



1.5 Million

Friendly Force Tracking reports received



MEDICAL VOLUNTEERS BRING THINGS INTO FOCUS ON KWAJALEIN

Story and Photo by Ruth M. Quigley, USAKA/RTS Public Affairs

U.S. ARMY KWAJALEIN ATOLL, Republic of the Marshall Islands — Helping the blind see was just one goal for a team of volunteer medical professionals who spent two weeks working on Ebeye island.

Canvasback Ministries, a nonprofit organization, has worked in the Marshall Islands since 1986. In October 2011 it sent experts in ophthalmology, optometry, dermatology, and dentistry to Ebeye and Ennibur.

The team saw more than 600 patients, performed some 200 surgeries, and donated services worth \$600,000. Volunteers donate their time and pay for their air tickets to Kwajalein.

U.S. Army Kwajalein Atoll's Host Nation Activities Office coordinated some of the team's logistical support and facilitated entry requirements and paperwork.

"The work that Canvasback does helps to facilitate relations [between the U.S. and] the Marshall Islands," said Bill White, a USAKA liaison specialist.

Jacque Spence, who founded Canvasback with her husband, Jamie appreciates the help provided by USAKA and the community on Kwajalein.

"What Kwajalein people do for us really makes this mission possible," Spence said.

Many of the operations performed were eye surgeries. Patients who were diagnosed with cataracts had the cloudy lens removed and replaced with a lens implant, with the goal of restoring vision



to as close to 20/20 as possible. Patients also were fitted for prescription or reading glasses. Other patients were treated for skin conditions or dental problems.

Some of the patients have not been able to see for years, and according to Spence, witnessing them discover sight all over again is one of the greatest rewards.

"They were blind and now they see," exclaimed Joy Glynn, referring to the fact that many patients were considered legally blind due to cataracts. Glynn, a Kwajalein resident, volunteered to work with the group after meeting Jacque Spence while scuba diving.

Dr. David Gano, an ophthalmologist with Canvasback Ministries, performs a follow-up exam with Bantol Pendinin at Ebeye Hospital in the Marshall Islands, after cataract surgery which restored Pendinin's vision. A group of volunteer medical professionals treated hundreds of patients in the Marshall Islands last October.

10F



12

Army Space Support Teams, Commercial Imagery Teams, & Army Space Coordination Elements deployed or returned

216,000

Commercial Imagery products processed



05 MAY

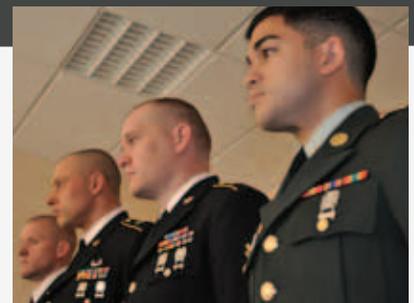
BRAVO COMPANY WINS SUPPLY EXCELLENCE AWARD

Bravo Company, 53rd Signal Battalion, 1st Space Brigade received an Army Supply Excellence Award for 2010 during the annual Army Chief of Staff's Combined Logistics Excellence competition. SGT Precious L. Knight, company supply sergeant, accepted the award in the category for active-duty small units under the Modified Table of Organization and Equipment from SMA Raymond F. Chandler III at a ceremony in Richmond, Va. The Supply Excellence Award recognizes excellence in supply operations. Its objectives are to enhance logistics readiness of all Army units, enforce the Command Supply Discipline Program, and provide a structure for official recognition of group and individual initiatives.

08 AUGUST

49TH BATTALION MARKSMEN COMPETE AT REGIONAL LEVEL

Soldiers from the 49th Missile Defense Battalion, 100th Missile Defense Brigade, at Fort Greely, Alaska, tested their marksmanship capabilities at the MAC Region 6 Combat Marksmanship Competition in Wyoming. After placing in the top five at state-level competition, SSG Jason Martin and SGT Albis Gomez teamed up with SGT Derick Butler and alternates SFC Kevin Mcgaha and SGT William Velez for the regional competition. The Marksmanship Advisory Council hosts regional competitions to enhance marksmanship proficiency and battle focus weapons training among Soldiers and Airmen in the National Guard. At the state match Martin, Gomez, and Butler were the top three dominating scores in their class for rifle and pistol. They next competed against Guard and Air Guard members from Alaska, Idaho, Montana, North and South Dakota, Oregon, Washington, and Wyoming.



2011 RAISES THE BAR

IN SPACE & MISSILE DEFENSE



This section is based on articles and photos by SGT Benjamin Crane, Jason Cutshaw, Craig Denton, Rachel L. Griffith, MAJ Laura Kenney, DJ Montoya, CPT Erol Munir, Deborah Ward, and Dottie White.

01 JANUARY

MISSILE DEFENDER OF THE YEAR

The Missile Defense Advocacy Alliance honored MAJ Michael Toby of the 100th Missile Defense Brigade as Missile Defender of the Year from the Army National Guard. The ceremony recognized Soldiers, Airmen, Sailors, and National Guardsmen who, according to their peers and commanders, have contributed greatly to the field of Missile Defense. Winners are considered to represent the best in leadership and personal effort and to have demonstrated their commitment to excellence. Toby, the brigade's assistant operations officer, received the award from BG Kurt Story, deputy commanding general for operations of U.S. Army Space and Missile Defense Command/Army Forces Strategic Command.



02 FEBRUARY

SPACE BADGE RECOGNIZES WARRIORS OF THE HIGH GROUND

Army Chief of Staff GEN George Casey approved the establishment of the Space Badge. The badge is awarded to active Army, Army Reserve, and National Guard Soldiers who complete appropriate Space-related training and attain the required Army Space Cadre experience. The badge has three levels: basic, senior, and master. For active duty Soldiers, the Basic Space Badge is awarded after 12 months, the Senior badge after 48 months, and the Master badge after 84 months. For Reserve and National Guard Soldiers, the Basic badge is awarded after 24 months, the Senior badge after 60 months, and the Master badge after 96 months.



04 APRIL

COMMAND AIDS COMMUNITIES AFTER TORNADOS

Employees of the U.S. Army Space and Missile Defense Command/Army Forces Strategic Command in Huntsville, Ala., and Colorado Springs, Colo., joined forces to help residents devastated by deadly tornadoes that struck northern Alabama. Soldiers and Civilians contributed some \$6,000 to aid families, moved household goods for temporary storage, cut fallen trees, and provided minor damage repair. The command's Future Warfare Center supplied commercial satellite imagery to local, state, and federal emergency management agencies, mapping out known damaged areas and projecting a likely tornado path. This eliminated a large search area to the south with little or no damage, allowing the emergency agencies to devote their time and resources to the worst-hit areas.



03 MARCH

JAPANESE DISASTER TOUCHES SPACE WARRIORS

In response to a devastating earthquake and tsunami in Japan, Soldiers of Delta Detachment, 1st Space Company, 1st Space Brigade provided more than 400 hours of volunteer cleanup work. Joint Tactical Ground Station personnel also conducted a tactical vehicle convoy to a town 150 miles away to deliver vital supplies to U.S. Agency for International Development search and rescue teams. The Geospatial Intelligence Division at Peterson Air Force Base, Colo., used satellite imagery and special exploitation techniques to provide products to U.S. Pacific Command on the damage to the Fukushima nuclear power site and its continued impacts and determine that a berthing area near the plant was clear of debris, allowing for the entrance of U.S. Navy ships and equipment the next day.



Day one of the competition put the competitors through an Army Physical Fitness Test, portions of the Army Physical Readiness Test, and tested their ability to lead a calisthenics routine.



Day three put the participants through familiarization and refresher training to prepare them for the field training and mystery event portions of the competition. Competitors also completed day and night land navigation challenges.

The day also marked the first time a Secretary of the Army has attended the Best Warrior event. John C. McHugh, along with Chandler, visited as the 26 Soldiers and NCOs were familiarizing themselves with weapons to be used later.

"I think it's absolutely essential that all the leadership, both uniformed as well as civilian, has a chance to get out here and see the Soldiers in action," said McHugh.

He spoke with the competitors' sponsors, who were there to provide support and guidance to their respective competitors. After McHugh's remarks about the direction the Army will go in the future, the sponsors asked questions of McHugh and Chandler. Brown's sponsor, SFC Jared English of the 1st Space Battalion, asked the leaders about Force Shaping and how it may affect Soldiers like himself.

"To be able to meet the Secretary of the Army is a huge honor and something very few people, very few Soldiers, for that matter, actually get to do," English said. "He's the top guy in the Army, and everything goes through him. To be able to get first-hand knowledge from him and to find out what the Army is working on for the future really was an amazing opportunity."

Kitchen's sponsor, SSG Christopher Miller of the 53rd Signal Battalion, asked about the implementation of the Army Physical Readiness Test and if it would affect current height and weight standards.

Chandler handled that one, stating that the new test was still under review and that Soldiers can expect much stricter height and weight standards in the coming months.

"It's a once in a lifetime opportunity," Miller said. "I can't say I thought I'd ever get the chance to talk to the Secretary of the Army, much less ask him a question that's been on my mind, in such a small group forum."

After the question and answer session McHugh and Chandler visited several training stations to speak with the competitors. At the Mission Oriented Protective Posture familiarization station focusing on protective gear used during a chemical, biological, radiological, or nuclear attack, Chandler selected Brown to speak to McHugh about his experience in the competition.

"It's such an honor to be here to represent the Soldiers from Space and Missile Defense Command," Brown told McHugh.

Day four began with a large-scale mass casualty exercise. Afterwards the competitors were assigned a fire team to join them throughout the day in tests at the Military Operations; on Urban Terrain site. The day concluded with day and night live-fire ranges.

"It's my last year so I'm definitely going to light up their world with the night fire range. I'm ramping things up this year for sure," said CSM C. C. Jenkins Jr., Fort Lee's command sergeant major, who oversaw the events.

The mystery event began with artillery fire and a mass casualty evaluation and included another stress fire lane, an additional escalation of force test, and a uniform inspection.

The final event of the competition was a non-evaluated combatives tournament.

"I'm extremely proud of how both competitors performed and represented the command," said CSM Larry S. Turner, USASMD/ARSTRAT's senior enlisted Soldier.

The winners were announced during the Best Warrior Awards Luncheon at the Association of the United States Army annual meeting and symposium. The 2011 NCO of the Year is SGT Guy Mellor, representing the Army National Guard and 1st Battalion, 145th Field Artillery, Utah National Guard. The Soldier of the Year is SPC Thomas Hauser, representing Forces Command and the 563rd Military Police Company, 10th Mountain Division.



SGT Brandon A. Kitchen prepares to enter the MOUT site with his fires team during the surprise event.



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The Best Warrior Competition began in 2002 under the direction of SMA Jack Tilley as a three-day event. Tilley wanted to create a standards-based competition open to all Soldiers that recognized the “total Soldier concept.” The competition was also meant to show the American public “just how good we are in the Army.”

The competition since has evolved into a five-day event that requires Soldiers to perform individual warrior tasks and battle drills, as well as leading a team of Soldiers. Each subsequent Sergeant Major of the Army has put his own touch on the competition. In 2007, then-SMA Kenneth O. Preston directed organizers to better reflect the operational environments of Iraq and Afghanistan in the competition.

Warriors selected to vie for the prestigious titles have mastered a series of benchmarks throughout the year to qualify for the Army-

wide Best Warrior Competition. Competitors for Soldier of the Year include the ranks of private through specialist, and competitors for NCO of the Year include corporal through sergeant first class. All active duty, Army National Guard, and Army Reserve Soldiers are eligible.

Participants in the 2011 event came from Forces Command, Training and Doctrine Command, U.S. Army Europe, Army Materiel Command, Eighth Army, Medical Command, Army Pacific Command, Space and Missile Defense Command/Army Forces Strategic Command, Army Special Operations Command, Army Reserve Command, Army National Guard, and the National Capitol Region, which includes several smaller commands.



SFC BROWN

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2011
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SGT KITCHEN



SFC Andrew B. Brown observes the gathering crowd during the Military Operations in Urban Terrain site exercise during the surprise event.

SGT Brandon Kitchen briefs his fire team before heading into the Improvised Explosive Device lanes.

USASMDC/ARSTRAT'S TOP NCO & SOLDIER

COMPETE FOR BEST WARRIOR

Story and Photos by Rachel L. Griffith, USASMDC/ARSTRAT Public Affairs

FORT LEE, Va. — In October the U.S. Army Space and Missile Defense Command/Army Forces Strategic Command sent its top two Warriors to Fort Lee, Va., to compete in the Department of the Army Best Warrior Competition, hosted by SMA Raymond F. Chandler III.

SFC Andrew B. Brown (then a staff sergeant) and SGT Brandon Kitchen were selected to represent USASMDC/ARSTRAT after winning a competition last summer against peers from all other Space and Missile Defense units, which tested many areas of being a Soldier.

Brown and Kitchen joined 12 other noncommissioned officers and 12 Soldiers who were chosen as top performers from commands around the Army for the five-day competition.

“It’s good to compete against them, learn from them, and develop camaraderie with them,” Brown said.

Brown is stationed in Colorado Springs with the

1st Space Battalion, 1st Space Brigade, and is a Joint Tactical Ground Station training and evaluations noncommissioned officer in charge. Kitchen, a Colorado Springs native, is stationed at Fort Meade, Md., with the brigade’s 53rd Signal Battalion, where he is a satellite communications operator.

Day one put the competitors through a physical fitness test and a written exam and tested their ability to lead a platoon of Soldiers through a calisthenics routine. They also took part in portions of the new Army Physical Readiness Test, although that portion was not graded.

On day two the 13 NCOs and 13 Soldiers appeared in front of Command Sergeants Major boards to examine their knowledge in military leadership, current affairs, survival, and other focus areas. Competitors were evaluated on their answers, their uniform appearance, and how they conducted themselves in front of some of the Army’s senior enlisted leaders.



100th Missile Defense Brigade

COL
Gregory S.
Bowen

Commander
100th Missile
Defense Brigade



Looking Back at 2011

This was another year of growth for the Ground-Based Midcourse Defense system, as we continue to improve our ability to protect the nation from ballistic missile threats. Much of the system infrastructure is now in place; construction of the new power plant and Missile Field 2 at Fort Greely, Alaska, is substantially complete. These two projects are the last major construction planned for the Fort Greely Missile Defense Complex, so the complex's configuration should be stable for at least the next several years.

While our infrastructure growth in Alaska has slowed, we have had some big changes in our radars. In addition to Detachment 10 in Shariki, Japan, we are in the process of deploying two more AN/TPY-2 radar systems. The Detachment 11 radar is on the ground in Turkey as part of the European Phased Adaptive Approach, and the Detachment 12 radar will go into U.S. Central Command later this year. Several more AN/TPY-2 radars are planned for the next few years, and we are currently training the sensor managers who will monitor these systems and the maintainers who will keep them running. Once these systems are all emplaced and operating, the sun will never set on the 100th Missile Defense Brigade.

In addition to the AN/TPY-2s, the Early Warning Radar in Thule, Greenland, has been upgraded and is now part of our architecture, significantly increasing our ability to defend against threats from Southeast Asia. Additionally, the Sea-Based X-Band radar, another critical missile defense sensor, has been formally turned over to the U.S. Navy and is operating in the Pacific.

As we all know, a major disaster struck our Japanese allies last year with the earthquake and resulting tsunami. The Detachment 10 Soldiers located in Shariki were severely challenged to maintain radar operations in the aftermath of the disaster. Power was interrupted, communications were disrupted, and there was an extreme shortage of fuel, so keeping the generators that power the radar running was a challenge. Detachment 10 Soldiers also provided humanitarian support to the local towns of Miyako and Noda, collecting and delivering water, clothing, shelters, and personal items.

2011 saw a significant increase in our direct interaction with U.S. Navy Aegis ships. The brigade now conducts regularly scheduled missile defense and data link exercises with the ships in the Pacific Fleet, to include supporting their pre-deployment training. The communication and coordination between the brigade fire control nodes and our naval brethren has become seamless.

Two combatant commanders were among the dignitaries who visited Fort Greely. Gen. C. Robert Kehler (U.S. Strategic Command) and GEN Charles H. Jacoby Jr. (North American Aerospace Defense Command and U.S. Northern Command) visited the 49th Missile Defense Battalion, as well as numerous other military and congressional distinguished visitors.

The threat continued to evolve over the past year. We have seen significant ballistic missile developments in both North Korea and Iran. In North Korea, the death of Kim Jong-il and the rise of his son Kim Jong-un to power add to the uncertainty. Regardless of what the future holds, the Soldiers of the 100th stand ready to protect the homeland.

COL
BOWEN

“None
Shall
Pass.”



CSM
Russell A.
Hamilton

100th Missile
Defense Brigade

'The 300' Finish Strong

The business of defending America against an intercontinental ballistic missile threat is a 24/7/365 task. Therefore, as expected, it has been a busy year for the Soldiers of the 100th Missile Defense Brigade (Ground-based Midcourse Defense). Aside from the day-to-day rigors of continuous operations on the GMD Fire Control System and securing the missile defense complex at Fort Greely, Alaska, these professional warriors strived for continued excellence during multiple Operational Readiness Evaluation certifications, force protection external evaluations, and Tier I exercises in support of U.S. Northern Command and U.S. Strategic Command.

The Soldiers of the 100th also sought opportunities to go above and beyond whenever the situation dictated, while maintaining their focus on missile defense tasks. In March 2011, Soldiers from the 10th Missile Defense Detachment at Shariki, Japan, were pressed into action to help provide local community support in the aftermath of the earthquake, tsunami, and nuclear catastrophe that devastated parts of Japan. Detachment Soldiers (along with warriors from the Misawa-based Joint Tactical Ground Station detachment of the 1st Space Brigade) took action to assist the people of Japan, while maintaining mission capability in the process.

2011 also marked significant achievements and recognitions for individual Soldiers of the brigade. Among them, LTC Michael Tobey (Headquarters and Headquarters Battery) was recognized by the Missile Defense Advocacy Alliance (MDAA) as its Missile Defender of the Year for the Army National Guard. CPT Kirby Atwell (commander, 10th Missile Defense Detachment) was selected by MDAA as a Missile Defender of the Quarter for the actions he led in Shariki during the disaster relief efforts. SGT Benjamin Maye (Headquarters and Headquarters Battery) competed in Best Warrior competitions for USASMDC/ARSTRAT and the Colorado Army

National Guard. He placed second overall in the Colorado Army National Guard competition.

Our warriors of the 49th Missile Defense Battalion, located at the "forward edge of freedom" in the great State of Alaska, had yet another outstanding year. SPC Ernesto Ventura and SGT Christopher Thomas participated in the Alaska Army National Guard's Best Warrior competition, with SPC Ventura winning the Soldier category and SGT Thomas placing as the first runner-up in the NCO category. SPC Richard Prestwich won the Soldier category for the USASMDC/ARSTRAT Western Region Best Warrior competition for the fourth quarter and will compete in the command's overall competition this coming spring. The 49th has worked to further strengthen its relationship with the local community of Delta Junction by competing in (and winning) the second annual battalion vs. Delta Junction High School floor hockey tournament and fundraiser. The event was a great success and raised more than \$2,000 for the local community.

The brigade experienced growth and change. The 11th Missile Defense Detachment was activated in the U.S. European Command area of responsibility, and the activation of the 12th Missile Defense Detachment is in progress for support of U.S. Central Command. These radar detachments add robustness to our system and provide a capability to the geographic combatant commanders that previously did not exist.

The changes to the brigade's structure and the actions and efforts of its Soldiers highlight the continuing evolution of an organization that celebrated its eighth year of service. Many challenges have been conquered in those eight years. To be certain, the year ahead will be no less challenging. However, the roughly 300 professional Soldiers of this brigade will continue to face these challenges head-on as they stand ready to defend 300 million Americans 24/7/365.

CSM
HAMILTON

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**"Guard,
Engage,
Destroy!"**



1st Space Brigade

COL
Eric P.
Henderson

Commander
1st Space Brigade



2011... "By the Numbers"

“Exercise one, conditioning drill one is the side straddle hop! The side straddle hop is a four-count exercise.” I remember many years ago learning how to do physical training and how to lead PT. This was a very important aspect to the Army for Cadet Henderson. “By the numbers” was a phrase to explain “step by step” how we do things. Later, as a lieutenant colonel, I participated in a promotion board where we were instructed to “look at the numbers” as a quantitative method of measuring an officer’s performance. As I reflect upon this past year’s activities within the 1st Space Brigade, here are some numbers to share with you.

On the mission side, three Army Space Support Teams, two Commercial Imagery Teams, and one Army Space Coordination Element deployed in-theater. Three ARSSTs, two CITs, and one ASCE came home after successful missions providing the right products to the right “customer” at the right time. The 53rd Signal Battalion relocated Delta Company from California to Wahiawa, Hawaii, standing up the Army’s first Wideband Satellite Communications Operations Center and integrating five members of the Australian Defense Forces into its operations without blinking an eye. At the same time it continued to oversee the construction of another WSOC at Fort Detrick, Md. 1st Space Battalion Space teams participated in combatant command exercises in Japan, Korea, Germany, and Australia as well as mission rehearsal exercises inside the contiguous United States. 2011 marked the first deployment of a Space situational awareness system outside the United States in support of a combatant commander since the establishment of the brigade.

On the kudos side 13 Soldiers were inducted into the Sergeant Audie Murphy Club. CPT Tilisha

Lockley from the 53rd and CPT Christy Orser from the brigade’s Headquarters and Headquarters Company received MacArthur Leadership Awards. Orser also garnered a Congressional Fellowship. SSG Paul Martin from the 1st Space Battalion earned the title of Distinguished Honor graduate with an overall GPA of 96.89 from the 25S Senior Leaders Course. SSG Benjamin Sharp proved an Army Soldier doing a Space mission could win the title of Outstanding Enlisted in Category Two during the annual Pikes Peak Region Armed Forces Day Luncheon.

When the going got tough, the brigade got going. After the March earthquake and tsunami that caused widespread damage in Japan, volunteers from Delta Detachment at Misawa Air Base conducted a tactical vehicle convoy to deliver vital supplies to search and rescue teams, all the while performing their strategic missile warning mission. Joint Tactical Ground Station Japan conducted 400 hours of clean-up missions. When Typhoon Songda destroyed the Auxiliary Satellite Control Terminal on Okinawa, Echo Company, 53rd battalion, developed and led a joint, multi-agency effort to mitigate the operational impact by deploying tactical Marine Corps satellite terminals to perform the strategic mission until the Army unit was repaired.

Generosity and community involvement were not lost on the brigade’s people in 2011. For the second year the brigade assisted its sister service, U.S. Air Force, by leading and marching in the Flight of Flags entry during the Colorado Springs Veterans Day parade. The brigade also extended its community involvement across the globe. An example can be seen in the participation of 37 Soldiers and Family members and four volunteers—all from Charlie Company,

COL HENDERSON

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53rd—in the U.S. Army Garrison Kaiserslautern Red-Ribbon Run/Walk designed to raise drug and alcohol abuse awareness. Ten Soldiers from Echo Company volunteered at the Kadena Special Olympics in Okinawa, Japan. Closer to home, Bravo Company participated in the Honor Flight Network, meeting World War II veterans at the Baltimore-Washington International Airport and escorting them to the nation's capital to view the WW II memorial. Finally, HHC, 53rd, volunteered at the Marion House Soup

Kitchen in Colorado Springs, preparing and serving meals to 180 needy families.

As 2012 begins, it is important that we “take a look at the numbers.” Quantitative, hard facts highlight some of the many successes the 1st Space Brigade has enjoyed through the hard work and dedication of its Soldiers, Civilians, and contractors. When it comes to accomplishments and achieved milestones, the numbers never lie. We look forward to the future and the way ahead for the world's only (“One”) Space brigade.

“There is Only 1 Space Brigade.”



CSM
Thomas L.
Eagan

1st Space Brigade

An Amazing Year

The 1st Space Brigade underwent a lot of changes in 2011. From moving into a new building, to my placement as the new Command Sergeant Major of the unit, it's been a busy year. Just from my short time with the brigade, I am amazed at the accomplishments of our Soldiers.

Let's begin with two outstanding Soldiers who represented the command as a whole at the Department of the Army Best Warrior Competition. Both Soldiers came out of the 1st Space Brigade. The command's Noncommissioned Officer of the Year, SFC Andrew Brown from the 1st Space Battalion, and Soldier of the Year, SGT Brandon Kitchen from the 53rd Signal Battalion, showed dedication, courage, and continual displays of excellence while representing not only the brigade but also the U.S. Army Space and Missile Defense Command/Army Forces Strategic Command. I am extremely proud of both of these Soldiers.

Our Soldiers continue to impress me with their commitment to living the Army Values, especially when it comes to selfless service. In Misawa, Japan, Delta Detachment, 1st Space Company, stepped up when disaster struck. Under the leadership of CPT Erol Munir and SFC Marcus Weiland, the Soldiers volunteered more than 900 hours of community service, providing national disaster relief. Whether it

was setting up a convoy to get supplies to the Red Cross when they needed them or literally rolling up their sleeves and cleaning up the mess, those Soldiers were there.

The Sergeant Audie Murphy Club is an elite group, with the offer of membership only to the best of the best among Soldiers in the Army. Only the top ten percent of the Army's NCOs are inducted. In 2011 I'm proud to say 11 Soldiers from the brigade were inducted. As we move into 2012, one of my goals is to enhance our SAMC selection process and work to develop more candidates from 1st Space Brigade.

As we continue to successfully deploy Leaders and Soldiers, we must ensure their education enhances their ability to lead and maintain technical proficiency. We will develop junior NCOs by providing training programs, enhancing physical fitness and discipline, resolving Family issues, and offering counseling. We also will work to establish and improve relationships with other commands and agencies on the installations where we are a tenant unit. This means fostering an environment in which our Leaders and Soldiers get to know and interact daily with local commands and organizations. We will use these relationships to educate those we serve with and to inform our Leaders and Soldiers on the services local agencies provide to the Warfighter every day.

CSM
EAGAN



Flipside^{2.0}

USASMDC/ARSTRAT

FEATURES

Vol. 10, NO. 3

**2011
RAISES
THE BAR**

ARMY
SPACE TEAM
GUIDES
MARINES
IN AFGHAN
PROJECT

GIVING
THANKS
OVERSEAS

VETERANS
HONORED



SFC BROWN & SGT KITCHEN

**SMDC/ARSTRAT'S TOP TWO BATTLE FOR
BEST WARRIOR**